



## AGENDA

All times are (CEST+1)

### TUESDAY, 14 OCTOBER 2025

#### 17:00 – 21:00 Registration

› Venue: Ballroom Foyer (6<sup>th</sup> floor)

Information and Conference material will be available at the Information Desk.

#### 17:00 – 19:00 Expo Setup

› Venue: BALLROOM (6<sup>th</sup> floor)

Exhibition space will be available for the registered exhibitors to install and customise their stands.

#### 17:00 – 17:30 Briefing for online speakers

› Online Platform: Microsoft Teams

A briefing session for online speakers will provide the latest information about the running of the event and its sessions and clarify any questions/issues that may still be pending.

#### 18:00 – 18:30 Briefing for in-person speakers, panellists and moderators

› Venue: BALLROOM (6<sup>th</sup> floor)

A briefing session for speakers and moderators, who are attending the IOTA Conference in person, will provide the latest information about the running of the event and its sessions and clarify any questions/issues that may still be pending.

#### 19:00 – 21:00 Welcome Reception

› Venue: Ballroom Foyer (6<sup>th</sup> floor)

The Welcome Reception will be held in the foyer of the Ballroom of the Hotel. Meet and greet your fellow delegates and speakers at this cocktail reception hosted by the Estonian Tax and Customs Board.

Dress code: **business attire**.



## WEDNESDAY, 15 OCTOBER 2025

### 08:00 – 08:30 Additional briefing for speakers, panellists and moderators

- › Venue: Ballroom and Microsoft Teams platform

A briefing session for speakers and moderators **who were unable** to attend the session on 14 October 2025, the latest information about the running of the event and its sessions and clarify any questions/issues that may still be pending.

### 08:30 – 09:00 Registration

- › Venue: Ballroom Foyer (6<sup>th</sup> floor)

Information and Conference material will be available at the Information Desk

### 08:30 – 09:00 Connection and access to the Microsoft Teams platform by online participants

- › Online live broadcast: Microsoft Teams

Registered online participants will be able to connect before the start of the event and test the access and available functionalities of the MS Teams platform.

### 09:00 – 09:30 Official Opening of the Conference

- › Venue: BALLROOM (6<sup>th</sup> floor)

The opening session will include opening statements to be delivered by senior officials from government bodies of Estonia, the IOTA Presidency and the IOTA Secretariat.

- Keit Kasemets, Secretary of State, Government Office of Estonia
- Raigo Uukkivi, Director General, Estonian Tax and Customs Board
- Ferenc Vágújhelyi, the IOTA President
- Alix Perrignon de Troyes, Executive Secretary of IOTA

### 09:30 – 10:30 Session 1 – Creating a Real-Time Economy Ecosystem in Estonia

- › Venue: BALLROOM (6<sup>th</sup> floor)

This session will focus on a vision for an Estonian real-time economy and national measures/initiatives taken to build a real-time economy and support a digital ecosystem, thus transforming how businesses interact with tax authorities.

MODERATOR: Jevgeni Shoron, Estonian Tax and Customs Board

- “7 Principles of Creating Digital Society” by Taavi Kotka, Member of the Government Office’s Council for Efficiency and Economic Growth
- “Building Blocks of an e-State” by Rain Hendrikson, Business Architect of Information System Authority of Estonia
- “Taxation in Digital Age” by Janek Rozov, Deputy Director General for Development, Estonian Tax and Customs Board
- Q&A

## 10:30 – 11:20 Session 2 – Real-Time Economy and Real-Time Taxation, Where We Stand: The International Perspective (Keynote Speeches)

### › Venue: BALLROOM (6<sup>th</sup> floor)

In this session, representatives from international partners and regulatory organisations will deliver keynote speeches on the current legislative landscape and the progress of implementing VAT in the Digital Age (VIDA) and Tax Administration 3.0. They will share insights from the international cooperation and leading examples of effective implementation.

#### SPEAKERS:

- “*How is Real-Time Economy dealt with in EU Tax Policy?*” by Maria Elena Scoppio, European Commission, DG TAXUD (ONLINE)
- “*Digital Development and Tax Compliance*” by Enriko Aav, International Monetary Fund
- “*Leveraging the Real-Time Economy to facilitate Seamless Taxation - Perspectives from OECD's Tax Administration 3.0 Initiative*” by Sofie Stenbøg, OECD Centre for Tax Policy and Administration

## 11:20 - 12:00 Walk through the IOTA Expo “Real-Time Tax Compliance Solutions” (inc. Refreshment Break)

### › Venue: BALLROOM (6<sup>th</sup> floor)

As one of the Conference highlights, the IOTA Expo will appeal to both technical and non-technical audiences, including tax officials, tax professionals, tech developers, and business representatives, showcasing cutting-edge solutions that facilitate real-time compliance with live demonstrations and hands-on experiences.

## 12:00 – 13:10 Session 4 – A Path to Tax Compliance in Real-Time: Best Practices and Future-Proof Solutions

### › Venue: BALLROOM (6<sup>th</sup> floor)

As digital reporting requirements spread globally, countries are shifting towards real or near real-time data reporting. This plenary session will explore the journey of tax administrations towards a real-time economy through the lens of a real-time tax compliance process, highlighting countries’ experiences in the implementation of new technologies, the motivations behind their transition, roadmaps adopted, and the challenges encountered. By examining diverse approaches and solutions, the session aims to provide strategic insights for meeting real-time tax compliance demands.

#### MODERATOR: Raili Roosimaa, Estonian Tax and Customs Board

- “*Modern Fraud Risks, Old Confidentiality Barriers - A Privacy-Preserving Framework for Smarter Audit Targeting*” by Ferenc Vágújhelyi, Commissioner of the National Tax and Customs Administration of Hungary
- “*Trends in Administration for Better Tax Compliance*” by Edita Janušienė, Head of the State Tax Inspectorate of Lithuania
- “*Integrating Taxation into the Future Society*” by Markku Heikura, Director-General of the Finnish Tax Administration
- “*Implementation of Tax-Based Economic Activity Measure in the Republic of Azerbaijan*” by Orkhan Nazarli, Head of Tax Service under the Ministry of Economy of the Republic of Azerbaijan (ONLINE)
- Q&A

## 13:10 – 13:20 – Commemorative Photo

The location and arrangements of the commemorative photo will be announced during the plenary session.

### 13:20 – 14:10 Networking Lunch

› Venue: Ballroom Foyer (6<sup>th</sup> floor)

Networking lunch will be provided at the venue. This will be an excellent opportunity to connect and network with the Conference delegates and fellow colleagues.

### 14:10 – 15:10 Session 5 – Real-Time Tax Compliance: Tech & Business Perspective

› Venue: BALLROOM (6<sup>th</sup> floor)

This session will focus on the process of continuous tax compliance and its impact on taxation. It will provide a perspective of the technological community, supporting the implementation of real or near real-time data reporting, enhancing transparency and enabling immediate tax assessments. The session will also examine the process of continuous tax compliance from the perspective of the business community, understanding the challenges of reliability, consistency and automation of data while trying to reduce compliance costs.

MODERATOR: Evan Wilson, DataTorque

- “Leveraging New Technologies to Enhance Compliance” by Gabriel Bellenger, Accenture
- “Scaling Innovation for Real-Time Taxation” by Chris Moor, Capgemini
- “Global Developments in Interoperability for the Real-Time Economy” by Marek Bawol, Fast Enterprises
- Q&A

### 15:10 – 15:30 Networking and Refreshment Break

› Venue: Ballroom Foyer (6<sup>th</sup> floor)

The break will provide an opportunity for delegates to mingle and network with other attendees.

### 15:30 – 17:00 Session 6 – The Transition to Real-Time Tax Compliance: Case Studies (Parallel Sessions)

› Venue: Breakout rooms: TORNIMÄE I, TORNIMÄE II, TARTU (6<sup>th</sup> floor)

This session will consist of 3 parallel sessions covering different aspects of the real-time tax compliance implementation process in tax administrations, including re-designing tax processes, improving tax data analytics and leveraging the technology.

### Parallel session 6A: Transition to Real-Time Tax Compliance: Implementation and Business Engagement

› Venue: Conference room: TARTU (6<sup>th</sup> floor)

Technological advancements and real-time data reporting are transforming how businesses interact with tax authorities. In this session, presentations from tax administrations and business representatives will address how changes in the taxation system affect business operations and explore the new compliance tools that offer advanced functionalities like secure transaction recording and real-time tax computation, boosting efficiency and reducing costs.

MODERATOR: Karen Dunne, Office of the Revenue Commissioners, Ireland

- “Data-Driven Tax Reporting: Engaging the Business Sector ” by Maarika Kirikmäe, Estonian Tax and Customs Board
- “Some Concepts and Spanish Initiatives on Software Control, E-reporting & E-invoicing” by Javier Hurtado Puerta and Martín Méndez Rodríguez, Spanish Tax Agency
- “Tapping into the Data of Real-Time Economy” by Anttu Osanen, Finnish Tax Administration
- “Real-Time Tax Reporting: Navigating the Shift” by Hatice Dönmez and Ellie Davis, Avask
- Q&A

## Parallel session 6B: Advanced Data Analytics: Driving the Change

### › Venue: Breakout room: TORNIMÄE II (6<sup>th</sup> floor)

This parallel session will consist of presentations from three countries covering their approaches to utilising real-time data analytics. These presentations will focus on how tax authorities are managing the process (particularly on transactional data), improving both enforcement and service delivery.

MODERATOR: Fredrik Andersson Carlö, Swedish Tax Agency

- “*Uncovering Connections: Network Analysis at Estonian Tax and Customs Board*” by Jüri Kivimäe, Estonian Tax and Customs Board
- “*From Manual to Intelligent: AI-powered support for TNMM Benchmarking in Tax Audits*” by Lukas Balciunas, Royalty Range
- “*Data Reconciliation Process – a New Tool Aimed at Supporting Taxpayers and Enhancing Voluntary Tax Compliance in Hungary*” by Attila Mizsányi and Balázs Csicsai, National Tax and Customs Administration of Hungary
- “*Empowering Tax Administrations with Real-Time Data Intelligence*” by Alba Ruiz Sanchez, Moody's
- Q&A

## Parallel session 6C: Real-Time Economy and Timely Revenue Collection: cases of operational implementation

### › Venue: Breakout room: TORNIMÄE I (6<sup>th</sup> floor)

Faster inflows of immediate or near-instant tax reporting and payment will have beneficial effects on tax collection, reducing revenue leakage from fraud and late declarations. This parallel session will contain presentations from three countries covering the changes in operations needed to support an effective, timely revenue collection.

MODERATOR: Davena Lyons, Office of the Revenue Commissioners, Ireland

- “*Embedding Compliance Procedures into Business Processes: Real-Time Tax Compliance in the Tobacco Sector*” by Roman Bandurin, State Tax Service under the Ministry of Economy of the Republic of Azerbaijan
- “*MyDATA Real-Time Reporting*” by Apostolos Boutos, Independent Authority of Public Revenue of Greece
- “*GenTax Implementation in New Zealand: PAYE Program and Real-Time Taxation*” by Andrew Girvan, Fast Enterprises
- “*The ViDA Terrarium: Using Synthetic Data to Explore Future Real-Time Taxation and Compliance Opportunities*” by Nikolaj la Cour, Netcompany
- Q&A

17:00                      End of Day 1

## 18:00 – 23:30      Social Event in Tallinn

The social event, including a museum visit and dinner, will take place at the Seaplane Harbour (Vesilennuki 6, Tallinn). Transportation will be provided, with coaches departing from the hotel at 18:00 and returning at 23:30. The dress code is business attire.



## THURSDAY, 16 OCTOBER 2025

### 08:30 – 09:00 Connection and access to the Microsoft Teams platform by online participants

› Online live broadcast: Microsoft Teams

Registered online participants will be able to connect before the start of the event and test the access and available functionalities of the MS Teams platform.

### 09:00 – 09:10 Recap of Day 1 and introduction to Day 2

› Venue: BALLROOM (6<sup>th</sup> floor)

The IOTA Secretariat will share some thoughts on Day 1 and expectations for Day 2.

### 09:10 – 09:40 Session 7 - Feedback from the Parallel sessions (in Plenary)

› Venue: BALLROOM (6<sup>th</sup> floor)

Moderators of the Parallel Sessions on Day 1 will share feedback on those sessions in the Plenary.

**MODERATOR:** Chantal Sauber, Swiss Federal Tax Administration

- Karen Dunne, Office of the Revenue Commissioners, Ireland (Moderator of Session 6A)
- Fredrik Andersson Carlö, Swedish Tax Agency (Moderator of Session 6B)
- Davena Lyons, Office of the Revenue Commissioners, Ireland (Moderator of Session 6C)

### 09:40 – 11:00 Session 8 – Utilizing Real-Time Data: Country Approaches and AI Possibilities

› Venue: BALLROOM (6<sup>th</sup> floor)

Real-time data refers to the immediate processing and analysis of data as it is generated. Advanced technological solutions, like machine learning and AI, process transactional data (e.g., digital invoices, bank transactions) instantly and allow tax authorities to detect underreporting, misclassifications, or suspicious activity immediately, and effectively develop measures to improve compliance.

In this session, presentations from participating countries will focus on the approaches taken, AI possibilities in real-time economies, ethical implications, challenges faced, and expected benefits, sharing operational advancements in the journey to real-time taxation.

**MODERATOR:** Joonas Jarva, Finnish Tax Administration

- “*From Vision to Execution: A trusted AI-powered Taxpayer Ecosystem*” by Valentina Ion, Microsoft
- “*Fraud DNA: Tool to Identify Complex Fraud*”, by Emdad Islam, His Majesty's Revenue and Customs of the United Kingdom (ONLINE)
- “*Real-Time Data Science: Feasibility and Value for Tax Administrations*” by Antonino Virgillito, Italian Revenue Agency
- “*The Next Frontier: Turning Data into Intelligent Autonomy*” by Evan Wilson, DataTorque
- Q&A

### 11:00 – 12:00 Walk through the IOTA Expo “*Real-Time Tax Compliance Solutions*” (inc. Refreshment Break)

› Venue: BALLROOM (6<sup>th</sup> floor)

The break will provide an opportunity for delegates to continue their walk through the IOTA Expo, network with exhibitors and other attendees.

## 12:00 – 13:10 Session 9 – Real-Time Economy for Faster and Smarter Tax Collection

### › Venue: BALLROOM (6<sup>th</sup> floor)

This session will explore how real-time taxation—using live data like invoices and payments—can help tax administrations collect revenue more efficiently and on time. Speakers will share practical examples of how technology is being used to meet these new demands, and how these changes can also influence better tax policy design.

MODERATOR: Karl Heinz Krug, Capgemini

- “E-Invoicing Journey in Latvia: Progress, Challenges and Outlook” by Jānis Upmanis, State Revenue Service of Latvia
- “Automatic VAT + ATGO” by Fernando Pereira, Tax and Customs Authority of Portugal
- “Open Banking and the Future of Real-Time Tax Compliance: Unlocking Transparency and Efficiency for Tax Authorities” by Katharina Luschnik, Mastercard
- Q&A

## 13:10 – 14:10 Networking Lunch

### › Venue: Ballroom Foyer (6<sup>th</sup> floor)

Networking lunch will be provided at the venue. This will be an excellent opportunity to connect and network with the Conference delegates and fellow colleagues.

## 14:10 – 15:20 Session 10 - Real-Time Taxation – Public-Private Lessons Learned

### › Venue: BALLROOM (6<sup>th</sup> floor)

This session will share real stories from tax administrations and private companies about working together to create real-time tax systems. Learn what went well, what was challenging, and how software providers and other partners helped make it happen. A practical session for anyone interested in modern tax solutions.

MODERATOR: Sami Koskinen, Finnish Tax Administration

- “From Patchwork to Platform: Making Real-Time Tax Work” by Ben Lewis, Fonoa
- “E-invoicing and Digital bookkeeping” by Vegard Spiten, Norwegian Tax Administration
- Christian Weininger, Austrian Federal Ministry of Finance
- “The Impact of the Real-Time Economy on Taxpayers” by Arne Ansper, Cybernetica
- Q&A

## 15:20 – 15:50 Networking and Refreshment Break

### › Venue: Ballroom Foyer (6<sup>th</sup> floor)

The break will provide an opportunity for delegates to mingle and network with other attendees.

## 15:50 – 16:30 Session 11 – Global Developments & Future Perspectives (Panel Debate)

### › Venue: BALLROOM (6<sup>th</sup> floor)

This panel debate will bring together speakers from international partner organisations and distinguished guests to discuss the global implications of the Real-Time Economy. The panel will explore interoperability, standardisation, administrative cooperation, and cross-border data exchange, as well as the future impact on tax administrations and the need to adapt regulatory frameworks to integrate tax processes into taxpayers’ ecosystems.

MODERATOR: Øivind Strømme, Norwegian Tax Administration

PANELLISTS:

- Ferenc Vágújhelyi, Commissioner of the National Tax and Customs Administration of Hungary



- Enriko Aav, International Monetary Fund
- Valentina Ion, Microsoft

### 16:30 – 16:40 Closing remarks

- › Venue: BALLROOM (6<sup>th</sup> floor)

This session will include concluding statements and remarks on the issues examined and discussed at the IOTA Conference.

- Massimo Morarelli, IOTA Secretariat

### 16:40 End of the Conference